



# New Brunswick (Acute Care) Facility Profiles

2019-2020

Five-Year Trend Analysis

Health Analytics  
April 2021

# **Acute Care Facility Profiles**

## **2015-16 to 2019-20**

### **Five-year trend analysis by facility**

On a yearly basis, these profiles are compiled on the acute care facilities operating within New Brunswick. These profiles are based on the clinical and statistical data from the Canadian Institute for Health Information (CIHI) data holdings: Discharge Abstract Database (DAD) and Management Information System (MIS). They also incorporate data from the New Brunswick Surgical Access Registry. These profiles showcase specific areas of interest within each facility's activity. The areas of interest have been trended over the last five years and it has been noted whether there have been any significant changes.

This report contains a hospital-level summary of the common activities performed at each of New Brunswick's acute care facilities.

Each individual facility's profile contains 5-year trending information under the following headings:

- Inpatient Discharges (Acute Care)
- Average Age of Inpatients
- Average Length of stay (ALOS)
- Expected Length of Stay (ELOS)
- Conservable Bed Days
- Alternative Level of Care (ALC) days
- % Admitted through the Emergency Department
- % Short Stay Admissions (3 days or less) through the Emergency Department
- Average and Total Weighted Cases (using Resource Intensity Weights)
- Deliveries and Caesarean Section rates
- In-Hospital Deaths and Crude Mortality rates
- Ambulatory Care Sensitive Conditions (ACSC)
- Bed Occupancy
- Emergency Department visits – by triage levels
- Inpatient Surgical cases and Day Surgery visits
- Surgical Wait Times

Produced by the Department of Health, Health Analytics Branch

# Facility Profile - Common Activity: Horizon Health Network

## Discharge Fiscal Year 2019-2020

	Zone 1		Zone 2				Zone 3				Zone 7	Horizon Health Network	New Brunswick
	The Moncton Hospital	Sackville Memorial Hospital	Grand Manan Hospital	Saint John Regional Hospital	Charlotte County Hospital	Sussex Health Centre	Dr. Everett Chalmers Regional Hospital	Hotel-Dieu of St. Joseph Hospital	Oromocto Public Hospital	Upper River Valley Hospital	Miramichi Regional Hospital		
<b>Inpatient Discharges (Acute Care)</b>	13,283	469	67	18,126	959	474	12,508	431	557	2,082	4,940	53,896	80,742
<b>Average Age of Inpatients</b>	52	73	72	54	73	76	49	69	75	57	55	54	54
<b>Total Length of Hospital Stays</b>	110,056	6,762	564	146,000	7,806	9,351	99,983	6,443	9,873	25,675	40,915	463,428	726,884
<b>Average Length of Stay</b>	8.3	14.4	8.4	8.1	8.1	19.7	8.0	14.9	17.7	12.3	8.3	8.6	9.0
<b>Total Length of Stay (Acute Care only)</b>	90,921	3,994	466	124,543	5,844	3,813	88,628	4,614	8,558	15,780	33,138	380,299	572,813
<b>Average Length of Stay (Acute Care only)</b>	6.8	8.5	7.0	6.9	6.1	8.0	7.1	10.7	15.4	7.6	6.7	7.1	7.1
<b>Expected Length of Stay (Acute Care only)</b>	5.1	5.8	5.2	5.3	5.1	5.7	4.7	5.4	7.3	5.1	5.2	5.1	5.2

Alternate Level of Care (ALC)													
<b>Total Length of Stay (ALC only)</b>	19,135	2,768	98	21,457	1,962	5,538	11,355	1,829	1,315	9,895	7,777	83,129	154,071
<b>% ALC Days</b>	17.4%	40.9%	17.4%	14.7%	25.1%	59.2%	11.4%	28.4%	13.3%	38.5%	19.0%	17.9%	21.2%

Inpatient/Day Surgery													
<b>Inpatient Cases in Main Operating Room (OR)</b>	3,628	0		5,359	8	5	3,254		10	248	1,038	13,550	20,488
<b>Day Surgery Cases in Main Operating Room (OR)</b>	2,774	768		1,279	135	1,556	4,323		5,391	739	2,525	24,964	36,584
<b>% Day Surgery Visits</b>	43.3%	100.0%		19.3%	94.4%	99.7%	57.1%		99.8%	74.9%	70.9%	64.8%	64.1%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 (a chronic care facility) performed 5,474 day surgeries in 2019-2020.

Surgery Wait Times in days (90th Percentile)													
<b>All Surgeries</b>	344	367		327		309	270		164	138	230	287	258
<b>Cancer Surgeries</b>	99	187		92		91	72		74	61	83	84	73
<b>Orthopaedic Surgeries</b>	485	301		428		267	397				619	438	385

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 performs day surgeries. The 90th percentile wait time for all day surgeries was 295 days; 81 days for cancer day surgeries and 355 days for orthopaedic day surgeries.

Emergency Department Visits													
<b>Emergency Department Visits</b>	49,805	18,009		56,761	16,838	20,434	47,431	15,246	31,021	25,008	30,357	338,247	553,440
<b>% of ED Visits Triage 4 or 5</b>	33.0%	72.7%		34.0%	71.7%	70.6%	44.2%	78.2%	76.1%	63.9%	49.0%	54.0%	56.2%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 had 27,337 Emergency Department Visits.

Mortality Rates													
<b>Number of In-Hospital Deaths</b>	574	42	7	753	94	80	532	50	55	155	271	2,613	4,206
<b>In-Hospital Crude Mortality Rate</b>	4.3%	9.0%	10.4%	4.2%	9.8%	16.9%	4.3%	11.6%	9.9%	7.4%	5.5%	4.8%	5.2%
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	116	99	0	110	116!	169!	133	134!	174!	147	107	120	118

Weighted Cases													
<b>Total (RIW) Weighted Cases</b>	20,160	854	77	30,584	1,083	1,146	16,531	816	1,168	3,573	6,467	82,458	124,313
<b>Average (RIW) Weighted case</b>	1.52	1.82	1.14	1.69	1.13	2.42	1.32	1.89	2.10	1.72	1.31	1.53	1.54
<b>Cost of a Standard Hospital Stay†</b>	\$5,800	\$5,989	not reported	\$5,420	\$6,699	\$5,474	\$5,755	\$5,163	\$4,588	\$5,276	\$6,022	\$5,630	\$5,904
<b>% of Total Weighted Cases for Province</b>	16.2%	0.7%	0.1%	24.6%	0.9%	0.9%	13.3%	0.7%	0.9%	2.9%	5.2%	66.3%	

<b>Average Distance Travelled to Facility (Kms)±</b>	38	33	41	59	26	27	34	22	23	33	30	43	41
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay data is for fiscal 2018-19.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight-line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

## Facility Profile - Common Activity: Vitalité Health Network Discharge Fiscal Year 2019-2020

	Zone 1		Zone 4			Zone 5	Zone 6				Vitalité Health Network	New Brunswick
	Stella-Maris-de-Kent Hospital	Dr. Georges-L.-Dumont University Hospital Centre	Edmundston Regional Hospital	Hôtel Dieu St. Joseph de Saint Quentin	Grand Falls General Hospital	Campbellton Regional Hospital	Lamèque Hospital and Community Health Centre	Tracadie Hospital	Chaleur Regional Hospital	Enfant-Jésus RHSJ† Hospital (Caraquet)		
<b>Inpatient Discharges (Acute Care)</b>	411	9,460	5,417	190	386	3,072	94	1,204	6,282	330	26,846	80,742
<b>Average Age of Inpatients</b>	76	53	55	71	75	58	81	74	53	77	56	54
<b>Total Length of Hospital Stays</b>	9,635	80,675	35,282	2,648	6,574	49,319	4,429	25,257	44,662	4,975	263,456	726,884
<b>Average Length of Stay</b>	23.4	8.5	6.5	13.9	17.0	16.1	47.1	21.0	7.1	15.1	9.8	9.0
<b>Total Length of Stay (Acute Care only)</b>	3,706	72,213	34,361	1,490	5,123	23,497	482	9,930	38,602	3,110	192,514	572,813
<b>Average Length of Stay (Acute Care only)</b>	9.0	7.6	6.3	7.8	13.3	7.6	5.1	8.2	6.1	9.4	7.2	7.1
<b>Expected Length of Stay (Acute Care only)</b>	5.6	5.2	5.3	5.5	6.4	5.9	6.1	6.9	5.4	8.0	5.5	5.2
<b>Alternate Level of Care (ALC)</b>												
<b>Total Length of Stay (ALC only)</b>	5,929	8,462	921	1,158	1,451	25,822	3,947	15,327	6,060	1,865	70,942	154,071
<b>% ALC Days</b>	61.5%	10.5%	2.6%	43.7%	22.1%	52.4%	89.1%	60.7%	13.6%	37.5%	26.9%	21.2%
<b>Inpatient/Day Surgery</b>												
<b>Inpatient Cases in Main Operating Room (OR)</b>		2,908	1,573			474			1,983		6,938	20,488
<b>Day Surgery Cases in Main Operating Room (OR)</b>		2,875	2,846			2,193			3,706		11,620	36,584
<b>% Day Surgery Visits</b>		49.7%	64.4%			82.2%			65.1%		62.6%	64.1%
<b>Surgery Wait Times in days (90th Percentile)</b>												
<b>All Surgeries</b>		164	212			248			230		214	258
<b>Cancer Surgeries</b>		57	37			57			54		55	73
<b>Orthopaedic Surgeries</b>		249	224			385			210		244	385
<b>Emergency Department Visits</b>												
<b>Emergency Department Visits</b>	28,857	39,828	29,901	13,709	16,379	19,172		19,945	28,615	18,787	215,193	553,440
<b>% of ED Visits Triage 4 or 5</b>	58.7%	51.6%	58.8%	71.7%	67.9%	48.0%		52.1%	67.3%	71.0%	59.6%	56.2%
<b>Mortality Rates</b>												
<b>Number of In-Hospital Deaths</b>	75	458	252	27	58	239	30	148	258	48	1,593	4,206
<b>In-Hospital Crude Mortality Rate</b>	18.2%	4.8%	4.7%	14.2%	15.0%	7.8%	31.9%	12.3%	4.1%	14.5%	5.9%	5.2%
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	180!	118	110	not reported	113!	112	not reported	130	96	not reported	115	118
<b>Weighted Cases</b>												
<b>Total (RIW) Weighted Cases</b>	1,190	14,250	6,580	345	796	6,483	530	3,014	8,020	646	41,855	124,313
<b>Average (RIW) Weighted case</b>	2.90	1.51	1.21	1.82	2.06	2.11	5.64	2.50	1.28	1.96	1.56	1.54
<b>Cost of a Standard Hospital Stay†</b>	\$4,529	\$6,085	\$6,809	\$5,639	\$6,272	\$7,373	not reported	\$5,870	\$6,885	not reported	\$6,493	\$5,904
<b>% of Total Weighted Cases for Province</b>	1.0%	11.5%	5.3%	0.3%	0.6%	5.2%	0.4%	2.4%	6.5%	0.5%	33.7%	
<b>Average Distance Travelled to Facility (Kms)±</b>	26	46	31	9	14	24	20	26	41	24	37	41

Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay data is for fiscal 2018-19.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

Horizon Health Network – Zone 1 (Moncton area):  
**The Moncton Hospital**  
 Facility Profile – Five fiscal years: 2015-16 to 2019-20

THE MONCTON HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	13,812	13,995	13,621	14,145	13,283		16.5%
<b>Average Age of Inpatients</b>	51	51	51	52	52	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	116,744	114,050	113,712	114,920	110,056		15.1%
Average Length of Stay	8.5	8.1	8.3	8.1	8.3	9.0	
Total Length of Stay - (Acute Care only)	97,685	93,908	91,210	95,394	90,921		
Average Length of Stay- (Acute Care only)	7.1	6.7	6.7	6.7	6.8	7.1	
Expected Length of Stay- (Acute Care only)	5.2	5.1	5.2	5.1	5.1	5.2	
Conservable Bed Days	26,488	23,187	20,244	21,682	23,196		
% Conservable Bed Days	22.7%	20.3%	17.8%	18.9%	21.1%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	19,059	20,142	22,502	19,526	19,135		
% ALC Days	16.3%	17.7%	19.8%	17.0%	17.4%	21.2%	
Average number of ALC beds/day	52.2	55.2	61.6	53.5	52.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	47.9%	47.4%	47.8%	48.5%	49.2%	52.9%	
% Short Stay Admissions through Emergency Dept.	19.0%	18.7%	20.3%	19.5%	19.6%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	20,719	20,453	20,730	21,351	20,160		16.2%
Average (RIW) Weighted case	1.50	1.46	1.52	1.51	1.52	1.54	
<b>Deliveries</b>							
Number of Deliveries	1,240	1,271	1,212	1,223	1,167		
Number of Caesarean Sections	390	362	389	389	329		
Caesarean Section Rate	31.5%	28.5%	32.1%	31.8%	28.2%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	564	575	553	609	574		
In-Hospital Crude Mortality Rate	4.1%	4.1%	4.1%	4.3%	4.3%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	108	123	114	117	116	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.4	5.4%	5.5%	5.7%	5.5%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	375	380	373	374	360		15.5%
Occupancy Rate (% of Inpatient beds occupied)	98.6%	100.9%	98.6%	98.3%	94.5%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	56,918	54,790	55,378	53,171	49,805		9.0%
% Visits (Less Urgent-Triage 4)	40.1%	36.9%	38.4%	35.6%	30.2%	46.5%	
% Visits (Non Urgent-Triage 5)	3.5%	4.5%	3.4%	3.3%	2.8%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,583	3,799	3,639	3,897	3,628		17.7%
Day Surgery visits in Main Operating Rooms	3,315	3,501	3,423	3,305	2,774		7.6%
% of Day Surgery visits	48.1%	48.0%	48.5%	45.9%	43.3%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	315	357	298	345	344	258	
Cancer Surgeries	86	85	86	108	99	73	
Orthopaedic Surgeries	578	637	572	558	485	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 1 (Moncton area):  
**Sackville Memorial Hospital**  
 Facility Profile – Five fiscal years: 2015-16 to 2019-20

SACKVILLE MEMORIAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	516	486	456	476	469		0.6%
<b>Average Age of Inpatients</b>	72	73	74	72	73	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	5,873	6,988	5,207	5,085	6,762		0.9%
Average Length of Stay	11.4	14.4	11.4	10.7	14.4	9.0	
Total Length of Stay - (Acute Care only)	4,189	4,125	3,693	4,172	3,994		
Average Length of Stay-(Acute Care only)	8.1	8.5	8.1	8.8	8.5	7.1	
Expected Length of Stay-(Acute Care only)	6.1	5.8	5.9	5.5	5.8	5.2	
Conservable Beds Days	1,065	1,311	1,003	1,530	1,255		
% Conservable Bed Days	18.1%	18.8%	19.3%	30.1%	18.6%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,684	2,863	1,514	913	2,768		
% ALC Days	28.7%	41.0%	29.1%	18.0%	40.9%	21.2%	
Average number of ALC beds/day	4.6	7.8	4.1	2.5	7.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	85.1%	81.9%	78.7%	81.3%	83.4%	52.9%	
% Short Stay Admissions through Emergency Dept.	39.1%	37.7%	36.4%	35.3%	35.4%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	751	911	674	657	854		0.7%
Average (RIW) Weighted case	1.46	1.87	1.48	1.38	1.82	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	44	36	38	38	42		
In-Hospital Crude Mortality Rate	8.5%	7.4%	8.3%	8.0%	9.0%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	89	105	64	82	99	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	9.8%	15.5%	14.7%	11.2%	13.8%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	18	17	14	15	19		0.8%
Occupancy Rate (% of Inpatient beds occupied)	85.4%	80.5%	67.8%	71.0%	88.5%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	14,786	15,400	17,160	18,415	18,009		3.3%
% Visits (Less Urgent-Triage 4)	40.5%	37.3%	40.5%	41.6%	46.2%	46.5%	
% Visits (Non Urgent-Triage 5)	31.2%	34.7%	32.7%	33.3%	26.5%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	0	0	0	0	0		0.0%
Day Surgery visits in Main Operating Rooms	871	929	839	824	768		2.1%
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	284	345	308	357	367	258	
Cancer Surgeries	68	130	68	70	187	73	
Orthopaedic Surgeries	314	269	248	273	301	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Saint John Regional Hospital**  
 Facility Profile -Five fiscal years: 2015-16 to 2019-20

SAINT JOHN REGIONAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	18,296	18,395	18,679	18,442	18,126		22.4%
<b>Average Age of Inpatients</b>	52	53	53	54	54	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	167,129	148,780	142,042	144,966	146,000		20.1%
Average Length of Stay	9.1	8.1	7.6	7.9	8.1	9.0	
Total Length of Stay - (Acute Care only)	130,271	127,758	124,593	123,581	124,543		
Average Length of Stay-(Acute Care only)	7.1	6.9	6.7	6.7	6.9	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.5	5.3	5.2	5.3	5.2	
Conservable Beds Days	29,628	26,344	25,300	25,215	29,237		
% Conservable Bed Days	17.7%	17.7%	17.8%	17.4%	20.0%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	36,858	21,022	17,402	21,385	21,457		
% ALC Days	22.1%	14.1%	12.3%	14.8%	14.7%	21.2%	
Average number of ALC beds/day	100.8	57.6	47.7	58.6	58.8		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	41.9%	42.4%	42.5%	42.3%	42.9%	52.9%	
% Short Stay Admissions through Emergency Dept.	15.2%	14.9%	15.9%	16.0%	15.7%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	33,336	31,521	30,408	30,519	30,584		24.6%
Average (RIW) Weighted case	1.82	1.71	1.63	1.65	1.69	1.54	
<b>Deliveries</b>							
Number of Deliveries	1,510	1,510	1,521	1,471	1,442		
Number of Caesarean Sections	291	301	299	267	320		
Caesarean Section Rate	19.3%	19.9%	19.7%	18.2%	22.2%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	643	718	690	784	753		
In-Hospital Crude Mortality Rate	3.5%	3.9%	3.7%	4.3%	4.2%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	93	102	100	102	110	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.4%	6.3%	5.7%	6.0%	5.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	447	447	454	447	443		19.0%
Occupancy Rate (% of Inpatients beds occupied)	91.7%	92.2%	92.8%	92.0%	91.1%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	57,419	58,212	60,288	59,561	56,761		10.3%
% Visits (Less Urgent-Triage 4)	25.5%	30.1%	33.3%	33.9%	30.7%	46.5%	
% Visits (Non Urgent-Triage 5)	2.2%	3.6%	3.7%	3.5%	3.3%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	5,264	5,408	5,418	5,374	5,359		26.2%
Day Surgery visits in Main Operating Rooms	2,002	2,049	2,051	1,771	1,297		3.5%
% of Day Surgery visits	27.6%	27.5%	27.5%	24.8%	19.3%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	239	257	277	295	327	258	
Cancer Surgeries	70	78	80	86	92	73	
Orthopaedic Surgeries	326	330	365	365	428	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Sussex Health Centre**  
 Facility Profile – Five fiscal years: 2015-16 to 2019-20

SUSSEX HEALTH CENTRE	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	376	367	423	390	474		0.6%
<b>Average Age of Inpatients</b>	75	76	76	76	76	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	10,186	8,561	9,679	7,418	9,351		1.3%
Average Length of Stay	27.1	23.3	22.9	19.0	19.7	9.0	
Total Length of Stay - (Acute Care only)	4,579	4,676	4,452	3,713	3,813		
Average Length of Stay-(Acute Care only)	12.2	12.7	10.5	9.5	8.0	7.1	
Expected Length of Stay-(Acute Care only)	6.0	6.2	6.0	5.9	5.7	5.2	
Conservable Beds Days	2,339	2,394	1,935	1,371	1,109		
% Conservable Bed Days	23.0%	28.0%	20.0%	18.5%	11.9%	20.7%	
<b>Alternate Level Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	5,607	3,885	5,227	3,705	5,538		
% ALC Days	55.0%	45.4%	54.0%	49.9%	59.2%	21.2%	
Average number of ALC beds/day	15.4	10.6	14.3	10.2	15.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	71.3%	67.3%	71.2%	74.4%	69.8%	52.9%	
% Short Stay Admissions through Emergency Dept.	12.8%	12.5%	18.7%	18.7%	24.3%	20.7%	
<b>Resource intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,217	994	1,137	853	1,146		0.9%
Average (RIW) Weighted case	3.24	2.71	2.69	2.19	2.42	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	79	87	92	69	80		
In-Hospital Crude Mortality Rate	21.0%	23.7%	21.7%	17.7%	16.9%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	263 !	301 !	188 !	145	169 !	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	23.6%	24.0%	24.1%	18.5%	17.7%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	24	25	25	24	23		1.0%
Occupancy Rate (% of Inpatient beds occupied)	96.6%	98.3%	98.5%	95.0%	93.0%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	21,701	22,920	21,940	21,394	20,434		3.7%
% Visits (Less Urgent-Triage 4)	63.6%	62.8%	63.8%	62.2%	61.7%	46.5%	
% Visits (Non Urgent-Triage 5)	10.0%	9.9%	8.5%	10.5%	8.9%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	9	4	5	2	5		0.02%
Day Surgery visits in Main Operating Rooms	1,695	1,518	1,574	1,435	1,556		4.3%
% of Day Surgery visits	99.5%	99.7%	99.7%	99.9%	99.7%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	200	229	269	274	309	258	
Cancer Surgeries	58	63	91	196	91	73	
Orthopaedic Surgeries	98	102	65	124	267	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Horizon Health Network – Zone 2 (Saint John area):  
**Charlotte County Hospital**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

CHARLOTTE COUNTY HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	1,003	898	875	876	959		1.2%
<b>Average Age of Inpatients</b>	73	71	73	72	73	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	7,875	7,453	8,340	6,928	7,806		1.1%
Average Length of Stay	7.9	8.3	9.5	7.9	8.1	9.0	
Total Length of Stay - (Acute Care only)	6,919	6,551	6,465	5,496	5,844		
Average Length of Stay- (Acute Care only)	6.9	7.3	7.4	6.3	6.1	7.1	
Expected Length of Stay- (Acute Care only)	5.1	4.8	5.1	5.1	5.1	5.2	
Conservable Beds Days	1,845	2,235	2,040	969	946		
% Conservable Bed Days	23.4%	30.0%	24.5%	14.0%	12.1%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	956	902	1,875	1,432	1,962		
% ALC Days	12.1%	12.1%	22.5%	20.7%	25.1%	21.2	
Average number of ALC beds/day	2.6	2.5	5.1	3.9	5.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	80.0%	77.7%	79.1%	81.1%	75.1%	52.9	
% Short Stay Admissions through Emergency Dept.	26.2%	28.0%	31.3%	31.6%	32.4%	20.7	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,087	967	1,098	955	1,083		0.9%
Average (RIW) Weighted case	1.08	1.08	1.25	1.09	1.13	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	105	70	92	83	94		
In-Hospital Crude Mortality Rate	10.5%	7.8%	10.5%	9.5%	9.8%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	129	124	101	72	116 !	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	22.2%	20.3%	20.7%	24.7%	21.8%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	36	36	37	34	35		1.5%
Occupancy Rate (% of Inpatient beds occupied)	81.3%	81.3%	84.3%	76.3%	80.1%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	17,698	18,227	19,079	17,682	16,838		3.0%
% Visits (Less Urgent-Triage 4)	56.6%	61.0%	60.3%	57.4%	60.9%	46.5%	
% Visits (Non Urgent-Triage 5)	13.0%	11.9%	12.6%	12.8%	10.8%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	16	9	5	2	8		0.0%
Day Surgery visits in Main Operating Rooms	593	381	171	158	135		1.4%
% of Day Surgery visits	97%	97.7%	97.2%	98.8%	94.4%	64.1%	

Horizon Health Network – Zone 2 (Saint John area):  
**Grand Manan Hospital**  
 Facility Profile - Five fiscal years – 2015-16 to 2019-20

GRAND MANAN HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
Inpatient Discharges (Acute Care)	105	111	91	92	67		0.1%
Average Age of Inpatients	72	71	71	70	72	54	

Length of Stay							
Total Length of Hospital Stays	1,063	1,303	955	1,041	564		0.1%
Average Length of Stay	15.3	11.7	10.5	11.3	8.4	9.0	
Total Length of Stay - (Acute Care only)	1,484	1,212	787	814	466		
Average Length of Stay-(Acute Care only)	14.1	10.9	8.6	8.8	7.0	7.1	
Expected Length of Stay-(Acute Care only)	5.1	5.2	5.4	5.4	5.2	5.2	
Conservable Beds Days	944	634	294	318	115		
% Conservable Bed Days	58.9%	48.7%	30.8%	30.6%	20.5%	20.7%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	119	91	168	227	98		
% ALC Days	7.4%	7.0%	17.6%	21.8%	17.4%	21.2%	
Average number of ALC beds/day	0.3	0.2	0.5	0.6	0.3		

Hospitalizations via Emergency Department							
% Admitted through Emergency Department	73.3%	74.8%	63.7%	70.7%	68.7%	52.9%	
% Short Stay Admissions through Emergency Dept.	17.1%	22.5%	25.3%	33.7%	34.3%	20.7%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	196	159	130	136	77		0.1%
Average (RIW) Weighted case	1.86	1.43	1.43	1.47	1.14	1.54	

Deaths							
Number of In-Hospital Deaths	16	13	7	10	7		
In-Hospital Crude Mortality Rate	15.2%	11.7%	7.7%	10.9%	10.4%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	382 !	236 !	37 !	157 !	0	118	

! Due to low volumes, use caution when interpreting this data.

Ambulatory Care Sensitive Conditions (ACSC)	10.4%	22.4%	9.3%	11.3%	19.4%	6.5%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	4	3	3	2	1		0.1%
Occupancy Rate (% of Inpatient beds occupied)	55.1%	41.0%	40.3%	30.8%	18.3%	96.0%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Dr. Everett Chalmers Regional Hospital**

**Facility Profile - Five fiscal years: 2015-16 to 2019-20**

<b>DR. EVERETT CHALMERS REGIONAL HOSPITAL</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>NB Average 2019-20</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	13,122	13,221	12,632	12,851	12,508		15.5%
<b>Average Age of Inpatients</b>	48	48	48	48	49	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	100,867	97,889	93,608	100,449	99,983		13.8%
Average Length of Stay	7.7	7.4	7.4	7.8	8.0	9.0	
Total Length of Stay - (Acute Care only)	92,916	89,100	84,230	88,956	88,628		
Average Length of Stay-(Acute Care only)	7.1	6.7	6.7	6.9	7.1	7.1	
Expected Length of Stay-(Acute Care only)	5.0	5.1	5.0	4.6	4.7	5.2	
Conservable Bed Days	27,682	22,296	20,681	28,709	30,157		
% Conservable Bed Days	27.4%	22.8%	22.1%	28.6%	30.2%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	7,951	8,789	9,378	11,493	11,355		
% ALC Days	7.9%	9.0%	10.0%	11.4%	11.4%	21.2%	
Average number of ALC beds/day	21.8	24.1	25.7	31.5	31.1		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	51.9%	50.7%	52.2%	52.8%	53.7%	52.9%	
% Short Stay Admissions through Emergency Dept.	21.4%	19.1%	21.0%	22.0%	21.8%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	17,117	16,794	15,851	16,392	16,531		13.3%
Average (RIW) Weighted case	1.30	1.27	1.25	1.28	1.32	1.54	
<b>Deliveries</b>							
Number of Deliveries	1,446	1,516	1,422	1,438	1,411		
Number of Caesarean Sections	439	436	459	464	470		
Caesarean Section Rate	30.4%	28.8%	32.3%	32.3%	33.3%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	511	504	513	474	532		
In-Hospital Crude Mortality Rate	3.9%	3.8%	4.1%	3.7%	4.3%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	110	107	119	121	133	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	5.5%	6.1%	6.6%	5.7%	5.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	305	297	298	312	313		13.5%
Occupancy Rate (% of Inpatient beds occupied)	97.2%	94.9%	95.1%	99.9%	99.9%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	45,953	47,918	50,006	49,619	47,431		8.6%
% Visits (Less Urgent-Triage 4)	40.0%	39.1%	37.8%	36.7%	35.3%	46.5%	
% Visits (Non Urgent-Triage 5)	13.2%	12.6%	11.4%	9.7%	8.9%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,344	3,213	3,022	3,244	3,254		15.9%
Day Surgery visits in Main Operating Rooms	4,380	4,605	4,290	4,366	4,323		11.8%
% of Day Surgery visits	56.7%	58.9%	58.7%	57.4%	57.1%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	136	149	185	267	270	258	
Cancer Surgeries	66	63	64	81	72	73	
Orthopaedic Surgeries	185	185	240	368	397	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Oromocto Public Hospital**

Facility Profile – Five fiscal years: 2015-16 to 2019-20

OROMOCTO PUBLIC HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	769	828	733	677	557		0.5%
<b>Average Age of Inpatients</b>	73	71	72	73	75	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	9,761	9,343	9,727	9,512	9,873		1.4%
Average Length of Stay	12.7	11.3	13.3	14.1	17.7	9.0	
Total Length of Stay - (Acute Care only)	8,546	8,944	8,965	8,472	8,558		
Average Length of Stay-(Acute Care only)	11.1	10.8	12.2	12.5	15.4	7.1	
Expected Length of Stay-(Acute Care only)	8.2	8.2	8.5	8.0	7.3	5.2	
Conservable Bed Days	2,235	2,181	2,760	3,012	4,465		
% Conservable Bed Days	22.9	23.3%	28.4%	31.7%	45.2%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,215	399	762	1,040	1,315		
% ALC Days	12.4%	4.3%	7.8%	10.9%	13.3%	21.2%	
Average number of ALC beds/day	3.3	1.1	2.1	2.8	3.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	52.8%	52.5%	53.8%	45.6%	43.1%	52.9%	
% Short Stay Admissions through Emergency Dept.	14.0%	15.1%	13.4%	12.6%	12.7%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,243	1,200	1,185	1,147	1,168		0.9%
Average (RIW) Weighted case	1.62	1.45	1.62	1.69	2.10	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	94	84	61	43	55		
In-Hospital Crude Mortality Rate	12.2%	10.1%	8.3%	6.4%	9.9%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	83	142	101	89	174 !	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	15.9%	14.2%	14.0%	12.1%	16.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	43	42	43	44	44		1.9%
Occupancy Rate (% of Inpatient beds occupied)	96.3%	92.5%	95.7%	97.6%	98.5%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	34,780	34,256	33,905	32,283	31,021		5.6%
% Visits (Less Urgent-Triage 4)	63.7%	64.6%	67.1%	66.5%	66.7%	46.5%	
% Visits (Non Urgent-Triage 5)	13.9%	11.0%	10.4%	11.5%	9.5%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3	6	13	9	10		0.05%
Day Surgery visits in Main Operating Rooms	5,912	4,855	5,686	5,604	5,391		14.7%
% of Day Surgery visits	99.9%	99.9%	99.8%	99.8%	99.8%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	128	186	232	255	164	258	
Cancer Surgeries	61	52	52	63	74	73	
Orthopaedic Surgeries	120	102	n/a	n/a	n/a	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Hotel-Dieu of St. Joseph Hospital**

**Facility Profile - Five fiscal years: 2015-16 to 2019-20**

HOTEL DIEU OF ST. JOSEPH HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	543	482	518	519	431		0.5%
<b>Average Age of Inpatients</b>	68	70	69	69	69	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,799	8,571	7,314	6,829	6,443		0.9%
Average Length of Stay	12.5	17.8	14.1	13.2	14.9	9.0	
Total Length of Stay - (Acute Care only)	4,458	4,792	5,711	5,203	4,614		
Average Length of Stay-(Acute Care only)	8.2	9.9	11.0	10.0	10.7	7.1	
Expected Length of Stay-(Acute Care only)	5.3	5.5	5.6	5.5	5.4	5.2	
Conservable Beds Days	1,558	2,132	2,832	2,320	2,302		
% Conservable Bed Days	22.9%	24.9%	38.7%	34.0%	35.7%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,341	3,779	1,603	1,626	1,829		
% ALC Days	34.4%	44.1%	21.9%	23.8%	28.4%	21.2%	
Average number of ALC beds/day	6.4	10.4	4.4	4.5	5.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	78.8%	81.1%	74.1%	76.3%	75.6%	52.9%	
% Short Stay Admissions through Emergency Dept.	27.4%	28.8%	22.0%	27.0%	24.1%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	863	983	875	870	816		0.7%
Average (RIW) Weighted case	1.59	2.04	1.69	1.68	1.89	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	45	43	53	57	50		
In-Hospital Crude Mortality Rate	8.3%	8.9%	10.2%	11.0%	11.6%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	74	153	164	118	134!	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	17.1%	23.1%	14.8%	18.1%	13.3%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	21	22	20	19	17		0.7%
Occupancy Rate (% of Inpatient beds occupied)	94.8%	102.8%	97.5%	94.6%	97.1%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	13,932	14,199	14,673	15,085	15,246		2.8%
% Visits (Less Urgent-Triage 4)	45.5%	44.8%	46.7%	42.5%	44.1%	46.5%	
% Visits (Non Urgent-Triage 5)	34.8%	35.4%	30.7%	34.1%	34.1%	9.7%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Upper River Valley Hospital**

**Facility Profile - Five fiscal years: 2015-16 to 2019-20**

UPPER RIVER VALLEY HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	2,447	2,274	2,150	2,027	2,082		2.6%
<b>Average Age of Inpatients</b>	55	56	54	55	57	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	23,458	24,229	22,952	23,560	25,675		3.5%
Average Length of Stay	12.7	10.7	10.7	11.6	12.3	9.0	
Total Length of Stay - (Acute Care only)	15,967	16,037	14,902	16,611	15,780		
Average Length of Stay-(Acute Care only)	6.5	7.1	6.9	8.2	7.6	7.1	
Expected Length of Stay-(Acute Care only)	5.0	4.9	5.2	4.9	5.1	5.2	
Conservable Beds Days	3,782	4,864	3,641	6,539	5,099		
% Conservable Bed Days	16.1%	20.1%	15.9%	27.8%	19.9%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	7,491	8,192	8,050	6,949	9,895		
% ALC Days	31.9%	33.8%	35.1%	29.5%	38.5%	21.2%	
Average number of ALC beds/day	20.5	22.4	22.1	19.0	27.1		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	64.6%	65.6%	63.8%	65.2%	65.9%	52.9%	
% Short Stay Admissions through Emergency Dept.	29.6%	28.8%	26.2%	26.7%	26.9%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	3,388	3,397	3,190	3,414	3,573		2.9%
Average (RIW) Weighted case	1.38	1.49	1.48	1.68	1.72	1.54	
<b>Deliveries</b>							
Number of Deliveries	267	232	239	201	200		
Number of Caesarean Sections	83	55	63	53	43		
Caesarean Section Rate	31.1%	23.7%	26.4%	26.4%	21.5%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	125	186	157	158	155		
In-Hospital Crude Mortality Rate	5.1%	8.2%	7.3%	7.8%	7.4%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	112	147	161	190!	147	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	13.3%	12.4%	14.9%	10.9%	13.2%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	64	65	63	65	64		2.7%
Occupancy Rate (% of Inpatient beds occupied)	123.6%	124.2%	120.8%	124.7%	122.6%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	29,561	28,659	27,852	25,339	25,008		4.5%
% Visits (Less Urgent-Triage 4)	41.3%	43.7%	44.5%	41.4%	46.1%	46.5%	
% Visits (Non Urgent-Triage 5)	27.2%	23.5%	23.4%	21.6%	17.8%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	294	238	250	262	248		1.2%
Day Surgery visits in Main Operating Rooms	1,144	979	1,044	921	739		2.0%
% of Day Surgery visits	79.6%	80.4%	80.7%	77.9%	74.9%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	200	281	126	126	138	258	
Cancer Surgeries	167	133	62	54	61	73	
Orthopaedic Surgeries	n/a	n/a	n/a	n/a	n/a	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 7 (Miramichi area):  
**Miramichi Regional Hospital**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

MIRAMICHI REGIONAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	4,771	5,064	5,104	4,970	4,940		6.1%
<b>Average Age of Inpatients</b>	53	54	55	52	55	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	41,934	40,216	40,274	40,482	40,195		5.6%
Average Length of Stay	8.8	7.9	7.9	8.1	8.3	9.0	
Total Length of Stay - (Acute Care only)	31,485	32,930	35,187	31,746	33,138		
Average Length of Stay-(Acute Care only)	6.6	6.5	6.9	6.4	6.7	7.1	
Expected Length of Stay-(Acute Care only)	4.9	4.8	5.2	5.1	5.2	5.2	
Conservable Bed Days	7,881	8,705	8,729	6,183	7,340		
% Conservable Bed Days	18.8%	21.6%	21.7%	15.3%	17.9%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	10,449	7,286	5,087	8,736	7,777		
% ALC Days	24.9%	18.1%	12.6%	21.6%	19.0%	21.2%	
Average number of ALC beds/day	28.6	20.0	13.9	23.9	21.3		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	62.0%	62.8%	65.1%	64.3%	66.4%	52.9%	
% Short Stay Admissions through Emergency Dept.	24.2%	25.7%	26.3%	27.2%	28.4%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	6,250	6,151	6,273	6,368	6,467		5.2%
Average (RIW) Weighted case	1.31	1.21	1.23	1.28	1.31	1.54	
<b>Deliveries</b>							
Number of Deliveries	381	417	362	424	348		
Number of Caesarean Sections	122	134	117	144	120		
Caesarean Section Rate	32.0%	32.1%	32.3%	34.0%	34.5%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	244	238	242	246	271		
In-Hospital Crude Mortality Rate	5.1%	4.7%	4.7%	4.9%	5.5%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	108	84	79	80	107	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	7.2%	8.1%	8.4%	9.4%	9.3%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	160	158	154	163	158		6.8%
Occupancy Rate (% of Inpatient beds occupied)	110.9%	107.6%	105.1%	110.6%	107.3%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	34,311	35,045	34,222	32,660	30,357		5.5%
% Visits (Less Urgent-Triage 4)	46.1%	46.9%	48.6%	48.2%	45.1%	46.5%	
% Visits (Non Urgent-Triage 5)	4.5%	3.9%	3.0%	3.5%	3.9%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,061	1,112	1,083	976	1,038		5.1%
Day Surgery visits in Main Operating Rooms	3,017	2,925	2,752	3,013	2,525		6.9%
% of Day Surgery visits	74.0%	72.5%	71.8%	75.5%	70.9%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	130	143	190	224	230	258	
Cancer Surgeries	55	71	62	77	83	73	
Orthopaedic Surgeries	248	272	313	367	619	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 1 (Beauséjour area):  
**Dr. Georges-L.-Dumont University Hospital Centre**  
 Facility Profile - Five fiscal years from 2015-16 to 2019-20

DR. GEORGES-L.-DUMONT UNIVERSITY HOSPITAL CENTRE	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	10,007	9,979	10,023	9,646	9,460		11.7%
<b>Average Age of Inpatients</b>	54	53	53	53	53	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	82,695	80,366	80,658	81,134	80,675		11.1%
Average Length of Stay	8.3	8.1	8.0	8.4	8.5	9.0	
Total Length of Stay - (Acute Care only)	72,738	74,892	75,553	74,251	72,213		
Average Length of Stay-(Acute Care only)	7.3	7.5	7.5	7.7	7.6	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.4	5.3	5.3	5.2	5.2	
Conservable Bed Days	17,644	20,708	22,863	21,929	22,933		
% Conservable Bed Days	21.4%	25.8%	28.3%	27.0%	28.4%	20.7%	
<b>Alternate level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	9,957	5,474	5,095	6,883	8,462		
% ALC Days	12.0%	6.8%	6.3%	8.5%	10.5%	21.2%	
Average number of ALC beds/day	27.3	15.0	14.0	18.9	23.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	52.7%	53.2%	51.3%	50.8%	48.2%	52.9%	
% Short Stay Admissions through Emergency Dept.	21.3%	22.3%	21.5%	20.1%	19.2%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	14,678	14,595	14,481	14,254	14,250		11.5%
Average (RIW) Weighted case	1.47	1.46	1.44	1.48	1.51	1.54	
<b>Deliveries</b>							
Number of Deliveries	652	641	652	673	707		
Number of Caesarean Sections	196	218	189	212	206		
Caesarean Section Rate	30.1%	34.0%	29.0%	31.5%	29.1%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	391	442	442	493	458		
In-Hospital Crude Mortality Rate	3.9%	4.4%	4.4%	5.1%	4.8%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	92	106	112	130	118	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	4.4%	4.7%	4.9%	5.2%	4.2%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	284	289	283	280	282		12.1%
Occupancy Rate (% of Inpatient beds occupied)	97.0%	100.2%	98.5%	98.4%	100.3%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	48,204	48,040	46,984	44,187	39,828		7.2%
% Visits (Less Urgent-Triage 4)	46.7%	46.1%	46.1%	44.6%	41.0%	46.5%	
% Visits (Non Urgent-Triage 5)	9.1%	10.7%	11.9%	10.9%	10.6%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,008	3,021	3,228	2,856	2,908		14.2%
Day Surgery visits in Main Operating Rooms	3,271	3,594	3,291	3,429	2,875		7.9%
% of Day Surgery visits	52.1%	54.3%	50.5%	54.6%	49.7%	64.1%	
<b>Surgical Wait Times in Days (90th Percentile)</b>							
All Surgeries	361	332	275	187	164	258	
Cancer Surgeries	74	71	59	54	57	73	
Orthopaedic Surgeries	695	701	505	357	249	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Vitalité Health Network – Zone 1 (Beauséjour area):  
**Stella-Maris-de-Kent Hospital**  
 Facility Profile – Five fiscal years from 2015-16 to 2019-20

STELLA-MARIS-DE-KENT HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	434	379	400	379	411		0.5%
<b>Average Age of Inpatients</b>	76	77	75	75	76	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,727	8,102	8,316	8,559	9,635		1.3%
Average Length of Stay	15.5	21.4	20.8	21.6	23.4	9.0	
Total Length of Stay - (Acute Care only)	4,706	4,708	4,811	4,049	3,706		
Average Length of Stay-(Acute Care only)	10.8	12.4	12.0	10.2	9.0	7.1	
Expected Length of Stay-(Acute Care only)	5.8	5.3	5.2	5.4	5.6	5.2	
Conservable Bed Days	2,180	2,692	2,720	1,889	1,408		
% Conservable Bed Days	32.4%	33.2%	32.7%	22.1%	14.6%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,021	3,394	3,505	4,510	5,929		
% ALC Days	30.0%	41.9%	42.1%	52.7%	61.5%	21.2%	
Average number of ALC beds/day	5.5	9.3	9.6	12.4	16.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	88.0%	90.8%	90.8%	89.2%	92.0%	52.9%	
% Short Stay Admissions through Emergency Dept.	27.6%	31.7%	36.0%	39.0%	44.0%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	833	965	1,043	1,060	1,190		1.0%
Average (RIW) Weighted case	1.92	2.55	2.61	2.67	2.90	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	69	62	71	79	756		
In-Hospital Crude Mortality Rate	15.9%	16.4%	17.8%	19.9%	18.2%	5.2%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	103	132	142	223 !	180 !	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	25.3%	24.6%	20.1%	22.3%	14.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	20	23	24	25	25		1.1%
Occupancy Rate (% of Inpatient beds occupied)	99.7%	116.0%	121.2%	124.3%	123.9%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	38,453	34,279	31,916	30,360	28,857		5.2%
% Visits (Less Urgent-Triage 4)	59.3%	54.9%	54.7%	56.6%	57.0%	46.5%	
% Visits (Non Urgent-Triage 5)	2.7%	1.4%	1.5%	1.8%	1.8%	9.7%	

Vitalité Health Network – Zone 4 (Northwest area):  
**Edmundston Regional Hospital**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

EDMUNDSTON REGIONAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	5,463	5,557	5,604	5,529	5,417		6.7%
<b>Average Age of Inpatients</b>	53	54	55	54	55	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	39,973	34,447	36,444	35,450	35,282		4.9%
Average Length of Stay	7.3	6.2	6.5	6.4	6.5	9.0	
Total Length of Stay - (Acute Care only)	34,316	33,589	35,418	34,553	34,361		
Average Length of Stay-(Acute Care only)	6.3	6.0	6.3	6.2	6.3	7.1	
Expected Length of Stay-(Acute Care only)	5.6	5.6	5.6	5.3	5.3	5.2	
Conservable Bed Days	3,629	2,652	4,273	4,623	5,490		
% Conservable Bed Days	9.1%	7.7%	11.7%	13.0%	15.6%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	5,657	858	1,026	897	921		
% ALC Days	14.2%	2.5%	2.8%	2.5%	2.6%	21.2%	
Average number of ALC beds/day	15.5	2.4	2.8	2.5	2.5		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	56.0%	57.4%	58.7%	57.9%	58.3%	52.9%	
% Short Stay Admissions through Emergency Dept.	21.7%	22.5%	22.9%	22.2%	21.9%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	7,307	6,784	7,027	6,545	6,580		5.3%
Average (RIW) Weighted case	1.34	1.22	1.25	1.18	1.21	1.54	
<b>Deliveries</b>							
Number of Deliveries	316	295	304	311	293		
Number of Caesarean Sections	91	85	100	86	86		
Caesarean Section Rate	28.8%	28.8%	32.9%	27.7%	29.4%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	228	201	247	263	252		
In-Hospital Crude Mortality Rate	4.2%	3.6%	4.4%	4.8%	4.7%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	112	78	102	113	110	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	7.6%	7.3%	7.0%	6.5%	5.4%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	151	145	151	149	145		6.2%
Occupancy Rate (% of Inpatient beds occupied)	91.0%	86.3%	89.6%	88.1%	85.7%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	29,058	29,848	30,905	30,762	29,901		5.4%
% Visits (Less Urgent-Triage 4)	47.2%	46.3%	45.3%	47.0%	48.8%	46.5%	
% Visits (Non Urgent-Triage 5)	7.5%	7.4%	8.8%	10.2%	10.0%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,570	1,539	1,620	1,552	1,573		7.7%
Day Surgery visits in Main Operating Rooms	3,232	3,068	2,937	3,029	2,846		7.8%
% of Day Surgery visits	67.3%	66.6%	64.5%	66.1%	64.4%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	213	218	211	234	212	258	
Cancer Surgeries	40	43	50	43	37	73	
Orthopaedic Surgeries	236	227	223	245	224	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 4 (Northwest area):

**Grand Falls General Hospital**

Facility Profile - Five fiscal years: 2015-16 to 2019-20

GRAND FALLS GENERAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	428	401	422	312	386		0.5%
<b>Average Age of Inpatients</b>	73	74	74	74	75	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,713	6,798	7,391	6,354	6,574		0.9%
Average Length of Stay	15.7	17.0	17.5	20.4	17.0	9.0	
Total Length of Stay - (Acute Care only)	4,379	4,716	5,078	4,193	5,123		
Average Length of Stay-(Acute Care only)	10.2	11.8	12.0	13.4	13.3	7.1	
Expected Length of Stay-(Acute Care only)	6.9	7.1	7.5	7.2	6.4	5.2	
Conservable Bed Days	1,426	1,886	1,894	1,893	2,657		
% Conservable Bed Days	21.2%	27.7%	25.6%	29.8%	40.4%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,334	2,082	2,313	2,161	1,451		
% ALC Days	34.8%	30.6%	31.3%	34.0%	22.1%	21.2%	
Average number of ALC beds/day	6.4	5.7	6.3	5.9	4.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	87.7%	88.3%	86.5%	82.4%	80.6%	52.9%	
% Short Stay Admissions through Emergency Dept.	16.6%	17.7%	22.0%	19.9%	22.3%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	852	868	923	787	796		0.6%
Average (RIW) Weighted case	1.99	2.16	2.19	2.52	2.06	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	61	67	74	55	58		
In-Hospital Crude Mortality Rate	14.3%	16.7%	17.5%	17.6%	15.0%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	153	216 !	150	205 !	113 !	118	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	20.5%	28.9%	21.2%	18.6%	19.3%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	18	19	19	18	16		0.7%
Occupancy Rate (% of Inpatient beds occupied)	88.8%	96.6%	95.7%	91.8%	82.1%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	19,568	19,766	19,378	18,551	16,379		3.0%
% Visits (Less Urgent-Triage 4)	48.8%	50.0%	47.7%	48.1%	45.4%	46.5%	
% Visits (Non Urgent-Triage 5)	17.2%	17.7%	18.5%	20.1%	22.5%	9.7%	

Vitalité Health Network – Zone 4 (Northwest area):  
**Hôtel-Dieu Saint-Joseph de Saint-Quentin**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

HÔTEL-DIEU SAINT-JOSEPH DE SAINT-QUENTIN	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	305	273	283	243	190		0.2%
<b>Average Age of Inpatients</b>	71	71	72	71	71	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	2,985	2,515	3,105	2,783	2,648		0.4%
Average Length of Stay	9.8	9.2	11.0	11.5	13.9	9.0	
Total Length of Stay - (Acute Care only)	2,182	1,884	2,100	1,871	1,490		
Average Length of Stay-(Acute Care only)	7.2	6.9	7.4	7.7	7.8	7.1	
Expected Length of Stay-(Acute Care only)	5.8	5.7	5.9	5.2	5.5	5.2	
Conservable Bed Days	408	327	438	571	444		
% Conservable Bed Days	13.7%	13.0%	14.1%	20.5%	16.8%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	803	631	1,005	912	1,158		
% ALC Days	26.9%	25.1%	32.4%	32.8%	43.7%	21.2%	
Average number of ALC beds/day	2.2	1.7	2.8	2.5	3.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	78.4%	77.3%	80.6%	82.7%	77.9%	52.9%	
% Short Stay Admissions through Emergency Dept.	31.5%	31.9%	32.5%	37.0%	31.6%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	396	365	400	359	345		0.3%
Average (RIW) Weighted case	1.30	1.34	1.41	1.48	1.82	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	22	17	30	38	27		
In-Hospital Crude Mortality Rate	7.2%	6.2%	10.6%	15.6%	14.2%	5.2%	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	17.4%	18.9%	18.9%	19.1%	12.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	7	8	8	9	6		0.2%
Occupancy Rate (% of Inpatient beds occupied)	121.1%	131.4%	129.0%	146.2%	94.2%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	13,389	13,897	13,437	13,832	13,709		2.5%
% Visits (Less Urgent-Triage 4)	57.1%	59.9%	59.1%	60.4%	55.5%	46.5%	
% Visits (Non Urgent-Triage 5)	12.5%	11.0%	10.3%	11.4%	16.2%	9.7%	

Vitalité Health Network – Zone 5 (Restigouche area):  
**Campbellton Regional Hospital**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

CAMPBELLTON REGIONAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	4,068	4,003	4,210	3,811	3,072		0.5%
<b>Average Age of Inpatients</b>	58	56	56	56	58	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	34,414	36,262	43,845	39,851	49,319		6.8%
Average Length of Stay	8.5	9.1	10.4	10.5	16.1	9.0	
Total Length of Stay - (Acute Care only)	26,045	26,367	27,943	26,071	23,497		
Average Length of Stay-(Acute Care only)	6.4	6.6	6.6	6.8	7.6	7.1	
Expected Length of Stay-(Acute Care only)	5.5	5.3	5.4	5.3	5.9	5.2	
Conservable Bed Days	3,568	4,968	5,406	5,443	5,426		
% Conservable Bed Days	10.4%	13.7%	12.3%	13.6%	11.0%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,369	9,895	15,902	13,780	25,822		
% ALC Days	24.3%	27.3%	36.3%	34.6%	52.4%	21.2%	
Average number of ALC beds/day	22.9	27.1	43.6	37.8	70.7		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	66.3%	66.2%	69.5%	67.5%	67.3%	52.9%	
% Short Stay Admissions through Emergency Dept.	22.3%	22.1%	26.0%	24.8%	22.9%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	5,160	5,209	6,010	5,596	6,483		5.2%
Average (RIW) Weighted case	1.27	1.30	1.43	1.47	2.11	1.54	
<b>Deliveries</b>							
Number of Deliveries	182	209	220	235	162		
Number of Caesarean Sections	44	61	67	77	47		
Caesarean Section Rate	24.2%	29.2%	30.5%	32.8%	29.0%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	213	222	238	213	239		
In-Hospital Crude Mortality Rate	5.2%	5.5%	5.7%	5.6%	7.8%	5.2%	
Hospital Standardized Mortality Rate (HSMR)*	89	111	94	113	112	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	7.5%	6.9%	6.7%	8.4%	7.4%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	121	133	135	140	135		5.8%
Occupancy Rate (% of Inpatient beds occupied)	89.8%	95.8%	95.0%	101.8%	102.0%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	21,931	21,130	21,023	19,751	19,172		3.5%
% Visits (Less Urgent-Triage 4)	48.3%	46.1%	45.2%	42.0%	39.0%	46.5%	
% Visits (Non Urgent-Triage 5)	6.7%	6.3%	6.5%	7.3%	9.0%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	799	676	604	559	474		2.3%
Day Surgery visits in Main Operating Rooms	2,101	2,086	2,119	2,102	2,193		6.0%
% of Day Surgery visits	72.4%	75.5%	77.8%	79.0%	82.2%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	217	260	258	224	248	258	
Cancer Surgeries	33	43	38	52	57	73	
Orthopaedic Surgeries	300	355	356	307	385	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Chaleur Regional Hospital**

Facility Profile - Five fiscal years: 2015-16 to 2019-20

CHALEUR REGIONAL HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	6,800	6,822	6,701	6,134	6,282		7.8%
<b>Average Age of Inpatients</b>	52	52	54	54	53	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	44,346	42,886	43,250	40,486	44,662		6.1%
Average Length of Stay	6.5	6.3	6.5	6.6	7.1	9.0	
Total Length of Stay - (Acute Care only)	37,233	38,653	38,747	35,450	38,602		
Average Length of Stay-(Acute Care only)	5.5	5.7	5.8	5.8	6.1	7.1	
Expected Length of Stay-(Acute Care only)	5.6	5.6	5.4	5.5	5.4	5.2	
Conservable Bed Days	-541	655	2,861	1,263	4,550		
% Conservable Bed Days	-1.2%	1.5%	6.6%	3.1%	10.2%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	7,113	4,233	4,503	5,036	6,060		
% ALC Days	16.0%	9.9%	10.4%	12.4%	13.6%	21.2%	
Average number of ALC beds/day	19.5	11.6	12.3	13.8	16.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	46.8%	47.9%	50.3%	50.3%	49.3%	52.9%	
% Short Stay Admissions through Emergency Dept.	19.7%	19.5%	22.6%	22.2%	21.7%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	8,291	8,073	7,811	7,408	8,020		6.5%
Average (RIW) Weighted case	1.22	1.18	1.17	1.21	1.28	1.54	
<b>Deliveries</b>							
Number of Deliveries	426	475	417	304	404		
Number of Caesarean Sections	137	160	164	103	130		
Caesarean Section Rate	32.2%	33.7%	39.3%	33.9%	32.2%	28.5%	
<b>Deaths</b>							
Number of In-Hospital Deaths	252	254	295	264	258		
In-Hospital Crude Mortality Rate	3.7%	3.7%	4.4%	4.3%	4.1%	5.2%	
Hospital Standardized Mortality Rate (HSMR)	96	98	113	102	96	118	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	6.0%	5.4%	5.0%	5.3%	5.3%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	159	154	150	154	153		6.6%
Occupancy Rate (% of Inpatient beds occupied)	88.5%	87.4%	85.8%	90.0%	89.2%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	32,319	31,453	31,579	30,181	28,615		5.2%
% Visits (Less Urgent-Triage 4)	53.9%	56.0%	58.0%	56.0%	54.9%	46.5%	
% Visits (Non Urgent-Triage 5)	18.6%	14.0%	9.9%	12.2%	12.4%	9.7%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2,224	2,281	2,135	1,935	1,983		9.7%
Day Surgery visits in Main Operating Rooms	3,228	3,651	3,305	3,652	3,706		10.1%
% of Day Surgery visits	59.2%	61.5%	60.8%	65.4%	65.1%	64.1%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	205	223	204	202	230	258	
Cancer Surgeries	91	74	75	55	54	73	
Orthopaedic Surgeries	197	241	221	209	210	385	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Tracadie Hospital**

Facility Profile - Five fiscal years: 2015-16 to 2019-20

TRACADIE HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	1,423	1,337	1,451	1,201	1,204		1.5%
<b>Average Age of Inpatients</b>	72	73	72	73	74	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	17,938	23,101	20,213	18,876	25,257		3.5%
Average Length of Stay	12.6	17.3	13.9	15.7	21.0	9.0	
Total Length of Stay - (Acute Care only)	9,254	8,359	8,965	7,782	9,930		
Average Length of Stay-(Acute Care only)	6.5	6.3	6.2	6.5	8.2	7.1	
Expected Length of Stay-(Acute Care only)	6.0	6.9	6.5	6.6	6.9	5.2	
Conservable Bed Days	684	-883	-494	-272	1,651		
% Conservable Bed Days	3.8%	-3.8%	-2.4%	-1.4%	6.5%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,684	14,742	11,248	11,094	15,327		
% ALC Days	48.4%	63.8%	55.6%	58.8%	60.7%	21.2%	
Average number of ALC beds/day	23.8	40.4	30.8	30.4	42.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	75.6%	74.0%	72.0%	77.9%	79.7%	52.9%	
% Short Stay Admissions through Emergency Dept.	28.4%	25.3%	30.9%	32.1%	25.6%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	2,414	2,939	2,655	2,345	3,014		2.4%
Average (RIW) Weighted case	1.70	2.20	1.83	1.95	2.50	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	102	122	149	117	148		
In-Hospital Crude Mortality Rate	7.2%	9.1%	10.3%	9.7%	12.3%	46.5%	
Hospital Standardized Mortality Rate (HSMR)	106	140	108	123		9.7%	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	20.1%	15.9%	19.2%	13.9%	14.1%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	56	58	57	62	60		2.6%
Occupancy Rate (% of Inpatient beds occupied)	94.7%	97.9%	97.3%	105.2%	101.6%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	22,688	21,802	20,946	20,481	19,945		3.6%
% Visits (Less Urgent-Triage 4)	44.6%	41.6%	39.6%	41.1%	41.0%	46.5%	
% Visits (Non Urgent-Triage 5)	12.2%	12.0%	11.2%	10.9%	11.1%	9.7%	

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Enfant-Jésus RHSJ† Hospital**

Facility Profile – Fiscal year – 2015-16 to 2019-20

ENFANT-JÉSUS RHSJ† HOSPITAL	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	208	260	227	228	330		0.4%
<b>Average Age of Inpatients</b>	75	75	76	76	77	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	4,495	4,396	4,097	4,678	4,975		0.7%
Average Length of Stay	21.6	16.9	18.0	20.5	15.1	9.0	
Total Length of Stay - (Acute Care only)	2,133	2,985	2,767	2,858	3,110		
Average Length of Stay-(Acute Care only)	10.3	11.5	12.2	12.5	9.4	7.1	
Expected Length of Stay-(Acute Care only)	7.0	8.3	7.8	7.7	8.0	5.2	
Conservable Bed Days	668	840	988	1,053	484		
% Conservable Bed Days	14.9%	19.1%	24.1%	22.5%	9.7%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,362	1,411	1,330	1,820	1,865		
% ALC Days	52.5%	32.1%	32.5%	38.9%	37.5%	21.2%	
Average number of ALC beds/day	6.5	3.9	3.6	5.0	5.1		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	70.7%	67.3%	60.8%	82.5%	84.8%	52.9%	
% Short Stay Admissions through Emergency Dept.	18.8%	15.8%	26.4%	27.2%	36.4%	20.7%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	583	552	516	602	646		0.5%
Average (RIW) Weighted case	2.80	2.12	2.27	2.64	1.96	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	58	64	70	47	48		
In-Hospital Crude Mortality Rate	27.9%	24.6%	30.8%	20.6%	14.5%	5.2%	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	15.9%	12.5%	10.8%	5.3%	10.9%	6.5%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	12	12	12	14	14		0.6%
Occupancy Rate (% of Inpatient beds occupied)	99.3%	99.5%	99.6%	116.8%	118.7%	96.0%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	23,772	22,524	21,255	20,050	18,787		3.4%
% Visits (Less Urgent-Triage 4)	56.5%	55.6%	55.6%	55.2%	59.5%	46.5%	
% Visits (Non Urgent-Triage 5)	18.0%	18.8%	15.7%	13.6%	11.5%	9.7%	



Vitalité Health Network –Zone 6 (Acadie-Bathurst area):  
**Lamèque Hospital and Community Health Centre**  
 Facility Profile - Five fiscal years: 2015-16 to 2019-20

LAMÈQUE HOSPITAL AND COMMUNITY HEALTH CENTRE	2015-16	2016-17	2017-18	2018-19	2019-20	NB Average 2019-20	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	93	72	77	70	94		0.1%
<b>Average Age of Inpatients</b>	79	80	79	81	81	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	3,343	4,606	4,430	4,075	4,429		0.6%
Average Length of Stay	35.9	64.0	57.5	58.2	47.1	9.0	
Total Length of Stay - (Acute Care only)	597	353	504	345	482		
Average Length of Stay-(Acute Care only)	6.4	4.9	6.5	4.9	5.1	7.1	
Expected Length of Stay-(Acute Care only)	6.8	6.7	6.9	5.6	6.1	5.2	
Conservable Bed Days	-36	-129	-27	-82	(93)		
% Conservable Bed Days	-1.1%	-2.8%	-0.6%	-2.0%	-2.1%	20.7%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,746	4,253	3,926	3,730	3,947		
% ALC Days	82.1%	92.3%	88.6%	91.5%	89.1%	21.2%	
Average number of ALC beds/day	7.5	11.7	10.8	10.2	10.8		
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	405	494	540	505	530		0.4%
Average (RIW) Weighted case	4.35	6.86	7.01	7.21	5.64	1.54	
<b>Deaths</b>							
Number of In-Hospital Deaths	28	22	18	21	30		
In-Hospital Crude Mortality Rate	30.1%	30.6%	23.4%	30.0%	31.9%	5.2%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	12	11	12	12	12		0.5%
Occupancy Rate (% of Inpatient beds occupied)	96.3%	92.0%	99.2%	99.6%	102.6%	96.0%	